

## Performance & Resources Committee Meeting

Date of Meeting	Wednesday 31 March 2021
Paper Title	Interim Outcome Agreement – 2020-2021
Agenda Item	
Paper Number	PRC4-
Responsible Officer	Martin Boyle, Executive Director
Recommended Status	Disclosable
Action	For Noting

### 1. Report Purpose

- 1.1. Consider progress against the 2020-21 Glasgow Region Outcome Agreement as covered by the Interim Outcome Agreement report.

### 2. Recommendations

- 2.1. The Committee is invited to **discuss** and **note** the contents of this progress report.

### 3. Interim Outcome Agreement 2020-21 Progress Report

#### A) Introduction and Context

- 3.1. The 2020-21 Outcome Agreement for the Glasgow College Region was an ambitious, broad articulation of college activity across the city region. Our region encompasses the local authority areas of Glasgow City, East Renfrewshire and East Dunbartonshire and City of Glasgow College, Glasgow Clyde College and Glasgow Kelvin College are assigned colleges within the Glasgow College Region.
- 3.2. The Glasgow Colleges' Regional Board (GCRB) is responsible for ensuring that college provision across the Glasgow region is coherent and aligned to regional and national strategy priorities, and that it reflects the needs of the regional economy and communities. GCRB allocates funding to colleges within the region to enable delivery of national and regional strategies and priorities, and it monitors the achievement of strategic goals and college performance.
- 3.3. GCRB develops, on an annual basis, an Outcome Agreement which sets out how the funding allocated by the Scottish Funding Council will be used to fund an outstanding regional learning system which promotes a more equal society, a more successful economy, high-performing institutions and greater innovation in the economy. This document restates the ambition of the Glasgow Region Outcome Agreement for 2020-21, which contained:

- A Programme of Action which sets out at a high-level regional commitments and planned outcomes for that academic year, reflecting GCRB's position as a Regional Strategic Body responsible for planning and funding college delivery.
- A mapping of planned outcomes to SFC strategic priorities demonstrating the strong alignment, and contribution, of GCRB's action to national goals.
- Information on regional commitments and planned outcomes for a range of cross cutting themes.
- An equality impact assessment of planned actions, providing assurance that we should proceed to implement the Glasgow 2020-21 Programme of Action.
- Links to other strategic and planning, and targets for the years 2020-21 to 2022-23 for all national performance measures.

**3.4.** This Outcome Agreement was the result of an extensive stakeholder engagement process, including with students and staff and their representative bodies, local authorities, employers and other partners.

**3.5.** Its core ambition is the continuation of our mission to build Scotland's most inclusive, most responsive, and most effective regional college system in Glasgow.

**3.6.** This means a regional college system where more Glasgow residents can enter employment with the skills and qualifications they need, providing learning opportunities at all stages of their careers, helping them to prosper and avoid in-work poverty, building flexible skills and contributing to Glasgow's growing, changing economy.

**3.7.** Our vision is that we create a college region in which:

- Our institutions are high performing, financially sustainable and working collaboratively to deliver an enhanced impact;
- Our curriculum widens access, draws in people from under-represented groups and reaches those who can benefit most from college learning;
- High levels of learners attain qualifications, report satisfaction and can progress successfully onto employment or further study;
- Our colleges provide all Glasgow's learners access to the full regional curriculum, with seamless pathways from school, between the colleges, and onto university or employment;
- We can prove that our regional curriculum meets current and future skills needs and is effectively supporting inclusive economic growth;
- Our combined regional curriculum is efficiently coordinated without unnecessary gaps or overlaps in its provision; and
- Innovation is encouraged in all areas of our service delivery; contributing to improved workplace productivity and to regional and national prosperity.

**3.8.** While we restate this mission and vision here, we recognise that the national and regional context has changed considerably, and here we seek to recognise this change against our continued progress. In the context, discussed below, this Interim Report seeks to:

- Focus on the delivery of outcomes and impact for students.
- Ensure colleges and universities outline their contributions to a more focused set of priority issues.
- Promote and reflect individual and collective responses to recovery with narrative on commitments, deliverables, and expected impact.
- Ensure transparency and clear accountability for public funding.

**A) Context: COVID-19, Regional and National Review**

- 3.9.** While the 2020-2021 Interim Report is intended to capture the position of the Glasgow college system, it is vitally important to reflect that it is a position, and indeed a world, which has radically changed since the initial development of the Regional Outcome Agreement.
- 3.10.** It is impossible to report on the position of the Glasgow colleges without first recognising the extraordinary context within which we are all operating. The immediate impact of the global COVID-19 pandemic was that 2020-2021 began with the significant majority of learning happening online while some crucial practical work was able to operate within college campuses. As the year progressed, Glasgow moved early into Tier 4 restrictions with in-college activity reducing to around 5%, before further lockdown measures led to the closure of campuses through January and February.
- 3.11.** This response was agreed across the region as a clear and decisive response to the COVID crisis, delivering a blended learning approach, ensuring the well-being of students and staff, while seeking to deliver an education-led economic recovery for Glasgow and Scotland.
- 3.12.** The current context is that colleges begin to open up to 5% of capacity attendance, predominantly focusing on seeking to address the existing backlog of deferred students while providing campus access to those practical courses which require specialist facilities. Larger-scale reopening and increase in activity remains hugely important in delivering the very best outcome for learners, but remains closely aligned to national guidelines and restrictions.
- 3.13.** Through all of our actions as a region we have sought to keep the health and well-being of all of our students and staff at the heart of our decision-making while retaining our very real commitment to ambition for the region, its students, colleges and stakeholders.
- 3.14.** In addition to the continuing challenges of COVID-19, we recognise that Glasgow continues to operate within a unique context with three colleges and a Regional Strategic Body, and that much of our future activity is the subject of Scottish Funding Council's national A Review of Coherent Provision and Sustainability in Further and Higher Education. In addition, the national review delivered the Review of Regional Strategic Bodies – Glasgow Colleges' Regional Board and a significant amount of 2020-21 activity for the region has been on the planning an initial delivery of a process designed to deliver the recommendations of this review.
- 3.15.** Taken in the round, the activity of the Glasgow colleges has sought to meet all of these challenges head on, but it is clear that this is a particularly challenging set of circumstances. In the first instance, this has meant seeking to maintain the volume of

planned activity across the colleges, via a mixture of predominantly online learning mixed with in-college and placement learning and assessment wherever possible. Teams across the Glasgow colleges have carefully monitored activity and plan to alleviate the significant, and currently on-going, issue of deferred students with incomplete qualifications from both the 2019-2020 and 2020-2021 cohorts. This continues to be a core priority for the colleges working closely in a coordinated fashion across learning and teaching departments, student support, HR and finance colleagues.

- 3.16.** In general terms we have continued to deliver the planned curriculum across the region to ensure a minimal-risk model, and this approach will continue. However, there is significant activity across the three colleges which are a direct response to the COVID-19 pandemic and the emerging impact on our learners, communities and industries.
- 3.17.** Short online courses and so-called 'micro-credentials' allow people to access the wealth of college learning and teaching resources to develop new skills, from CV and interview preparation through to embracing new digital technologies to ensure that college learners are work-ready and able to progress into a complex and unstable landscape.
- 3.18.** The colleges have taken on new pre-Apprenticeship qualifications, launched new activity under the Young Persons' Guarantee and National Transition Training Fund programmes, and fast-track activity to ensure that we strike a balance between maintaining provision and seeking to provide new education opportunities to address new and emerging needs.
- 3.19.** Working closely with employers, the Glasgow colleges have sought to identify and embrace new COVID-safe ways of working to ensure that students are able to continue with work placements in nationally important sectors such as care and engineering.
- 3.20.** While it is impossible to underplay the genuine impact of the pandemic on learning and teaching, the Glasgow colleges have a clear shared regional focus on supporting individual learners and their communities as a key step in supporting the region and nation's economic recovery. The current focus is on seeking to ensure that the highest possible number of deferred and current students are able to complete their studies and/or progress to their intended next point, while supporting our colleges to have a responsive curriculum which places our learners, communities and the economic recovery of the region and nation at its heart.

## **B) Key Priorities and Commitments**

- 3.21.** Through all of the challenge and change outlined above, there remains a clear commitment to the following areas:

- Fair access and transitions

The colleges have continued to maintain a coherent, coordinated policy of fair access, with application systems, digital online open days and information sessions, student support and information sessions, online interviews and adherence to monitoring of performance indicators. Transitions are monitored to ensure that there are clear and accessible, with transitions with partial completion facilitated where appropriate and on-going support for all students to achieve the best possible outcomes.

- Quality learning and teaching

Overall approaches to the planning of learning and teaching are shared collaboratively at the cross-college Glasgow Colleges Group Learning and Teaching Group, with representation from Vice Principals and the GCRB Executive Director, supporting a coherent regional response and communication wherever possible. Learning and teaching is monitored at individual college level with each college maintaining a college-wide COVID response group. In addition to reporting to individual college boards, high-level reporting from each college is maintained via the Performance and Resources Committee of GCRB. In addition, GCRB works closely with the Student Associations of the three colleges and their cross-college regional group to monitor and nurture the student voice, and this continues to provide valuable insight, both informally and formally at board level.

- Learning with impact – students are equipped and ready to take up appropriate employment in the future

The Glasgow colleges continue to work closely with employers and industry at a faculty level to deliver learning with real impact which supports provision. Where practical in-college work has been required to ensure that learners progress, this has been safeguarded; for example with City of Glasgow Sea Cadets progressing to at-sea placements or Glasgow Kelvin College's in-work engineering students who require to have their training continue while working. Where online learning is the only available mode, innovative solutions have been identified to ensure that practical activity continues, for example with Glasgow Clyde College's successful online delivery of practical dance classes in their performing arts area.

- Student participation and engagement in their educational experience

Glasgow's Student Associations have been actively engaged in activity throughout 2020-2021, including on-going development work directly with GCRB to ensure that they are engaged and informed participants in lockdown planning, student communication, and contributing to national and regional review work. There has been a highly successful ethos of open collaboration across the three colleges' Student Associations which has led to effective joint presentations to the GCRB board as well as in strong contributions to the regional review. Students' voices are actively sought and their insights are acted upon. In addition, the individual colleges have continued to engage via various communication channels as well as further developing student insights with questionnaires to benchmark and identify issues.

- Equalities and inclusion

Outcome Agreement Performance Indicators are monitored by the Glasgow Colleges Group Lead Group, which includes the three Glasgow College Principals as well as the GCRB Executive Director. Equalities and inclusion measures are monitored closely and discussed, as well as being reported to the GCRB board. In addition, the cross-colleges Equalities and Inclusions Group includes representation of relevant managers from the three colleges and is attended by GCRB members. There is emerging data from PI analysis which suggests unequal impact of COVID-19 and lockdown which requires further consideration and the potential of planned coherent intervention to mitigate in the future.

- High quality research and innovation

While research is not the primary focus of college activity, innovation has clearly been a strong thread through the response of the past 12 months. The colleges have moved at significant pace, and with significant challenge, to remote online delivery for the vast majority of activity, being able to maintain courses as well as student support functions. The Glasgow colleges have continued to find innovative solutions for the delivery of qualifications in an online setting, and much of this work is ground-breaking and will help inform future activity. In addition, the Glasgow-wide work with the Charlie Waller Trust to deliver the online mental health support resource, TogetherAll, has proven to be a valuable resource. Mental health training for staff across the colleges has continued online with Charlie Waller Trust, with hundreds of participants taking part during lockdown periods and ensuring that we continue to develop the capacity for mental health support.

- Meeting future skills needs, including upskilling and reskilling

During restricted access with Tier 4 and full lockdown periods, Glasgow has continued to contribute to a wider skills agenda. Staff from across the colleges and GCRB are members and contributors to Community Planning Partnerships, Council Strategy Groups, including for future planning, pandemic response, finance and education. In addition, Glasgow hosted a region-wide review group meeting to consider new partnership models, was the first region to host a launch event for the College of the Future project's completion, is working with SQA on assessment issues and next-generation qualifications, and with a wide range of partners to deliver new opportunities. The colleges continue to engage closely with industry partners to identify sector-specific opportunities and continue to innovate to deliver on-going training opportunities.

- Responding to the climate emergency

GCRB included the provision of a coherent Glasgow response to the climate emergency in the initial Regional Outcome Agreement 2020-2021 and that commitment remains steadfast despite the significant challenges of the year. The first stage in this commitment was commencement of recruitment of an Environment Sustainability Manager, and this progressed in the latter half of 2020, culminating in a successful appointment starting in April 2021. This cross-colleges role will bring a consistent regional and strategic approach to the on-going work of the Glasgow colleges to contribute to the city region's ambitious targets, while creating opportunity aligned to the impending COP26 Climate Summit which is scheduled to be held in Glasgow. In addition, it will seek to include the broader consideration of developments towards a 'Green curriculum', identifying new opportunities to evolve the curriculum, to create new opportunities for learners and communities, and to eventually offer a new suite of qualifications in this area.

### ***C) Contribution to economic recovery and social renewal***

**3.22.** Glasgow is Scotland's largest city region, serving a significant population as well as learners who travel into the city from beyond. Serving just under one quarter of the Scottish college system, we recognise the vital role that Glasgow's colleges will play in contributing to economic recovery and social renewal.

**3.23.** The Glasgow colleges have long been immersed in the key role of widening access and participation to learning, and we continue to work in close collaboration with partners

across various local authorities to provide opportunities for progressing learners, as well as contributing to the planning of regional responses.

- 3.24.** Members of GCRB and the college are members of key community planning, regional strategic response and specific response groups with local authorities, and we will continue to ensure that the work of meeting the needs of learners and communities is at the heart of our activity.
- 3.25.** In addition, we continue to provide a coherent regional response to future planning by coordinating regional planning group meetings.
- 3.26.** The ambition to provide new courses which are responsive to emerging needs is clearly stated by all of our colleges, as is the central commitment to providing real, lasting positive social impact at the heart of our communities.
- 3.27.** In particular, new short courses and fast-track qualifications have been launched which have a focus on employability skills, digital skills, and/or targeted qualifications in key regional sectors in line with most recent job market data delivery by our partners at Skills Development Scotland, with this data being analysed as part of the planning process at college and board level.
- 3.28.** While it would be reasonable to say that there has been no major increase in unemployed people seeking college interventions at this stage in the pandemic, it is broadly recognised that various government interventions may have been successful in moving this expected impact slightly further into the planning cycle, and this opportunity to continue to engage in the development of new courses, for example tied to NTTF and YPG funding, is ongoing.
- 3.29.** The Glasgow colleges continue to provide opportunity in work-based learning, and its provision is one of the priority areas which will be increased as colleges reopen to increased levels of activity. It is inevitable that this area is one which has had severe impact as industry, education and society have lived through lockdown, though we continue to seek to address access to work-based in education in areas such as care, engineering and construction, and maritime.

***D) Economic Recovery and Social Renewal***

- 3.30.** Across the Glasgow college region, in-depth labour market intelligence is developed in conjunction with work from Skills Development Scotland as well as local authorities and key industry partners across a variety of sectors. This has been carefully analysed at college level and high-level partnership review is included at the Glasgow Colleges Group cross-colleges meetings.
- 3.31.** There is clear evidence of new qualifications being launched across the city region, aligned to funding opportunities and national strategies to offer interventions for those in work and seeking work, including reskilling and upskilling in specific areas such as digital and more generic work and meta skills development. Flexible Workforce Development Fund activity has continued with increased investment and digital migration to safeguard delivery. Colleges have continued to support existing talent pipelines with, for example, maritime specialism continuing at City of Glasgow College to allow candidates to progress to at-sea placements; Glasgow Clyde College has continues to safeguard activity across key areas such as health and care; Glasgow Kelvin

College has safeguarded practical activity for in-work learners in areas such as engineering.

- 3.32. Economic Renewal:** Each of the Glasgow college has delivered significant new offering in response to the social and economic impact of COVID-19.
- 3.33.** City of Glasgow College has delivered certified innovation development programmes to organisations across the private and public sectors including Glasgow Life, Police Scotland, the Crown Office and Procurator Fiscal Service (COPFS) and Leidos UK. Investment was made to expand the FWDF team to seven full-time lecturers, and additional Business Development and Support staff to meet the increased level of demand in 2021. This reflects expanded college delivery to SMEs as well UK Apprenticeship Levy-paying companies.
- 3.34.** Glasgow Clyde College was able to shift a significant 80% of FWDF activity online during this period, delivered a significant increase in Gateway courses for those with no, or few, qualifications to deliver work and meta skills, increased Future Confident courses including digital upskilling, and focused vocational delivery on identified skills gap areas including social care, childcare, health and the sciences. Apprentice Pathway courses were successfully launched as well as a range of NTTF and YPG-funded interventions across the region.
- 3.35.** Similarly, Glasgow Kelvin College worked closely with existing industry partners to devise and launch a range of interventions linked to these strategic funds. New Apprenticeship and Pre-Apprenticeship qualifications were launched in identified skills gap areas. A range of short courses provided a focus on work-readiness, capacity building and preparing people for re-entry into the workforce via reskilling and upskilling opportunities. Working closely with industry partners, the college were able to continue to support the in-work learning and development in key industry areas including engineering.

**E) *Responsive and Collaborative Institutions***

- 3.36.** In direct response to the public health emergency, all Glasgow colleges have made significant investment in providing 'Covid-safe' workplaces, including changes to physical spaces, development of new safe ways of working, signage, communications and procedures for use of buildings. The Glasgow colleges have adhered to government guidelines and restrictions throughout the pandemic, while recognising the significant challenge this has delivered. Campus access has been fully restricted during the peaks of the pandemic, and carefully managed during tier periods.
- 3.37.** Health and wellbeing has been a key priority, with colleges moving at pace to provide digital equipment to ensure home access. In addition, individual colleges and the region have continued to support mental health support via counselling teams, continued professional development for lecturers in conjunction with Charlie Waller Trust, and provision of the online mental health and community support platform Togetherall.
- 3.38.** Cross-regional collaborative groups have continued across Glasgow, in areas including cross-college equalities group, marketing and communications group, ESOL partnership including other key stakeholders.



- 3.39. The regional Programme of Action has continued across Glasgow, with partnership work designed to have positive impact on student activity, including targeted activity for mental health support, care-experienced students, students from SIMD-specific areas and ESOL.
- 3.40. Glasgow has also delivered a renewed commitment to having a positive impact on the climate emergency. The regional board has created a new Environment Sustainability Manager to develop a new regional strategy, work in collaboration with colleagues across the colleges, support the Student Associations, and develop sustainable partnerships at a regional and national level.

#### 4.

##### **F) Credit Data Analysis**

- 4.1. Attached as Annex A to this report is the projected Credit data provided by the assigned colleges in February 2020. This is based on recruitment for the 2020-21 year and the data within the FES database.
- 4.2. The report provided in Annex A shows that the Glasgow college region is currently projecting to deliver 391,499 credits against a revised target of 392,753. This information is based upon the current data within the college management information systems. The revised target includes an additional 6,698 credits to deliver the National Transition Training Fund and Young Persons Guarantee<sup>1</sup>.
- 4.3. Credit projections for additional Childcare suggest that the region will exceed the targets by 2,173 credits (51% above target). The level of projected activity in 2020-21 is expected to be higher than the previous year (and a reversal of the recent trend).
- 4.4. The volume of activity delivered to learners in the most deprived postcode areas was 29.1% in 2019-20. However, the ROA for 2020-21 identified that the volume of activity would increase to 30.8%. Current predictions indicate that the forecast outturn is 28.7% which is below target and below the previous year.
- 4.5. The volume of credit activity related to learners from different protected groups, and care experienced learners, shows a mixed picture. For example, the volume of credits delivered to Black and Minority Ethnic students is predicted to be below target. This contrasts sharply with the levels achieved in 2019-20 and represents a fall of 11% compared to the previous year.
- 4.6. Similarly, credit activity for students with a known disability is almost 7.5% below target. This also contrasts with the levels achieved in 2019-20 and represents a fall of 6.3% compared to the previous year.
- 4.7. It is important to consider if there is a correlation between the reduced levels of student participation identified in the previous paragraphs and Covid-19, and whether these groups have faced additional barriers in attending college in 2020-21, both on a regional and national level.
- 4.8. The amount of activity delivered to students who have experienced care is predicted to be almost 37% above the target level. The support for learners, for example additional

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<sup>1</sup> Allocation agreed by GCRB in February 2021 (decision of the Board by correspondence)

bursary funding and higher levels of support, such as our project with Action for Children, continue to have a positive impact. However, activity for this group of students in 2020-21 is forecast to be 17% below that achieved in 2019-20. One of the reasons is a reduction in activity at Glasgow Kelvin College in 2020-21 due to difficulties delivering short courses to care-experienced students during the pandemic.

- 4.9.** The volume of credit activity for senior phase pupils has fallen markedly as a result of the impact of Covid-19. Credit activity is expected to be just 20% of the target. 2018-19 saw growth in this particular area of activity but projected activity for 2019-20 returned to the levels observed in 2017-18.
- 4.10.** Progress in respect of regional targets for economic sector activity show some relatively minor variations against planned levels. Growth can be seen in areas such as Creative and Cultural Industries, Food, Drink, Tourism, Hospitality and Leisure. Areas with lower levels of activity include Health, Care and Education and Administration, Financial and Business Services. This pattern is similar to previous years and indicates a shifting trend in curriculum delivery.
- 4.11.** As we move towards a renewed regional curriculum plan, working in collaboration with the Glasgow colleges, SFC, SDS and other regional partners, it will be important to gauge economic sector activity in relation to current and emerging future needs.
- 4.12.** The GCRB Executive Director, and the regional Learning and Teaching Group, will continue to monitor and support progress towards achievement of the Outcome Agreement targets.
- 4.13.** In conclusion, the Covid-19 pandemic has created significant crises across public health, the economy and society. As such, college activity was not immune from significant, fast-paced change from March 2020 onwards, meaning that the end of the 2019-20 and the 2020-21 academic year were characterised by significant upheaval and a necessary change to remote delivery and working. This will have a continued impact on KPIs and on the longer-term look and aim of the Outcome Agreement process.

#### **G) *Regional Actions***

- 4.14.** The following sections provide members with an update on regional collaborative work and developments relating to agreed regional outcomes.
- 4.15.** The Programme for Action is making a contribution to some of the ambitions within the Regional Outcome Agreement. Progress is as follows:

<b>Commitment</b>	<b>Regional output/outcome</b>	<b>Progress Update</b>
Curriculum planning (£25,000)	The current regional curriculum plan effectively comes to an end in the current academic year, and a refreshed regional curriculum plan will be developed.	Initial planning has taken place between GCRB, Scottish Funding Council and Skills Development Scotland to consider ways in which initial pilot work can now be evolved to meet regional planning needs in the current, and eventual post-Covid-19 environment. Initial discussion with GCG Learning and Teaching Group is underway, and a regional curriculum planning strategy and action plan will be developed.
Bridge 2 Business (£201,425 via SFC strategic funds)	The Bridge 2 Business programme provides colleges students with opportunities to engage with entrepreneurial role models. It also provides a range of services to inspire and support college students into business.	The project has operated successfully for a number of years. The project has been awarded £201,425 by SFC <sup>2</sup> for 2020-21. The project continues to be delivered in 2020-21 albeit activities are impacted by Covid-19.
Empower our ESOL Partnership (£96,348)	Leadership of the city-wide ESOL network, management and continued development of the city-wide ESOL register, and delivery by community partners of access provision.	Glasgow Clyde College is delivering the regional ESOL project in 2020-21. This funding is supplemented by in-kind resources provided by local authority, and community, partners. The ESOL Register (which forms an important component of the ESOL project) has been the subject of a review which has recommended a number of improvements.
Child Poverty (£70,000)	Delivery of projects in communities facing the highest levels of deprivation. The projects will be delivered in conjunction with partners to address issues such as child development, health, parenting, pathways to education.	The original project bid was submitted to SFC in January 2020. The decision making process was delayed and revised bids were requested in August 2020. Indicative approval has been intimated but we are still waiting formal approval of the bid.  The regional funding is intended to supplement the SFC project funding of £116,710.

<sup>2</sup> This is the total value of the project which is administered/hosted by GCRB. It is worth noting that the project is delivered throughout Scotland with around 33% delivered in the Glasgow college region.

<b>Commitment</b>	<b>Regional output/outcome</b>	<b>Progress Update</b>
Sustainability (£70,000)	The project is intended to provide a collaborative approach to the Climate Change emergency declared by the Scottish Government. In doing so it will seek to support projects within individual colleges and throughout the Glasgow College Region.	GCRB has joined the EAUC (the Environmental Association of Universities and Colleges). The new Environmental Sustainability Manager is due to take up the new role on 2 April 2021.
Deliver a support service for care experienced young people (£60,000)	Regional care-experienced support service established across the three colleges, with Action for Children staff working alongside college student support staff to provide additional support both in college and off site, for care experienced learners.	The project commenced in August 2019 and is co-funded, and delivered by, Action for Children. The contract for services is in place and the regional costs are £60,000 (together with additional matched funding of a similar amount).
Mental health, welfare and wellbeing (£10,000) <sup>3</sup>	Following previous POA work, TogetherAll online support access was provided, training sessions delivered and a Code of Practice developed for sharing with the colleges as well as adoption by GCRB.	Given the continued, and indeed growing, importance of this area of activity, it is intended that GCRB continues to support on-going activity in this area, including support for CPD sessions across colleges delivered in partnership with Charlie Waller Trust, delivery of a self-diagnostic tool which colleges may wish to make use of in their own mental health activity. In addition, exploring options for challenge fund activity. Working in collaboration with Glasgow colleges and Student Associations, seeking additional partnership work and enhancement.

<sup>3</sup> This is covered within the GCRB Running Costs 2020-21 Report PRC3-G

**5. Risk Analysis**

**5.1.** This paper addresses *GCRB Risk 009: Failure to achieve the targets set out in the Regional Outcome Agreement lessens our ability to meet regional needs.*

**6. Equalities Implications**

**6.1.** There are no specific equalities implications associated with this paper. However, the targets set out within the Regional Outcome Agreement support the ambition to improve access to the region's colleges.

**7. Legal Implications**

**7.1.** There are no specific legal implications associated with this paper.

**8. Financial Implications**

**8.1.** If the region as a whole does not achieve its planned activity target this could have a negative financial impact on future levels of funding.

**9. Strategic Plan Implications**

**9.1.** This report provides evidence of actions taken to support achievement of targets as agreed within the 2020-21 Regional Outcome Agreement.

## Annex A: 2020-21 Credit Volume Projections (February 2021)

	Regional target	Regional projected	Projected variance from target	City of Glasgow College		Glasgow Clyde College		Glasgow Kelvin College	
				College target	College projected	College target	College projected	College target	College projected
1(a) The volume of credits delivered									
Core credits	376,370	375,653	363	176,066	177,909	120,956	120,556	79,348	77,188
ESF credits	16,383	15,846	(537)	8,588	9,500	5,890	4,441	1,905	1,905
Volume of credits for childcare training (included within Core credits above)	4,266	6,439	2,173	1,400	2,924	2,266	2,439	600	1,076
1(b) Volume of credits delivered to learners in the most deprived postcode areas	118,632	112,289	(6,343)	43,000	43,788	43,132	38,501	32,500	30,000
<i>Percentage of credits delivered to learners in the most deprived postcode areas</i>	30.2%	28.7%	(5.3%)	23.3%	23.4%	34.0%	30.8%	40.0%	37.9%
1(c) Volume of credits delivered to BME students	62,853	62,437	(416)	25,000	25,589	25,353	22,160	12,500	14,688
<i>Percentage of credits delivered to BME students</i>	16.0%	15.9%	(0.7%)	13.5%	13.7%	20.0%	17.7%	15.6%	18.6%
1(c) Volume of credits delivered to students with a disability	64,465	60,164	(4,821)	24,000	27,873	24,465	17,417	16,000	14,874
<i>Percentage of credits delivered to learners with a disability</i>	16.4%	15.4%	(7.5%)	13.0%	14.9%	19.3%	13.9%	20.0%	18.8%
1(c) Volume of credits delivered to care experienced students	15,235	20,881	5,646	6,000	6,923	2,535	8,158	6,700	5,800
<i>Percentage of credits delivered to care experienced students</i>	3.9%	5.3%	37.1%	3.3%	3.7%	2.0%	6.5%	8.4%	7.3%
2(b) Volume of credits delivered to senior phase age pupils studying at college	6,028	1,240	(4,788)	2,000	246	2,028	585	2,000	409
3 Volume of credits delivered to learners enrolled on STEM courses	105,258	97,030	(8,228)	41,000	39,520	38,058	31,317	26,200	26,193

	Regional target <sup>4</sup>	Regional projected	Projected variance from target
Economic Sector:			
Administration, Financial and Business Services	78,240	77,583	(657)
Creative and Cultural Industries	58,498	64,379	5,881
Energy, Engineering, Construction and Manufacturing	72,654	70,923	(1,731)
Food, Drink, Tourism, Hospitality and Leisure	62,172	69,627	7,455
Health, Care and Education	43,927	39,549	(4,378)
Land-Based Industries	3,080	2,738	(342)
Life and Chemical Sciences	11,003	11,155	152
Transition and Supported Learning	55,401	55,545	144
<i>Total</i>	<i>384,975</i>	<i>391,499</i>	<i>6,524</i>

City of Glasgow College	
College target	College projected
49,680	49,086
27,790	33,357
35,187	35,185
37,251	44,288
13,656	10,286
0	0
518	627
15,354	14,580
<i>179,436</i>	<i>187,409</i>

Glasgow Clyde College	
College target	College projected
18,074	18,215
19,223	19,599
18,991	15,965
16,432	16,575
19,785	18,948
3,080	2,738
6,490	6,574
24,371	26,383
<i>126,446</i>	<i>124,997</i>

Glasgow Kelvin College	
College target	College projected
10,486	10,282
11,485	11,423
18,476	19,773
8,489	8,764
10,486	10,315
0	0
3,995	3,954
15,676	14,582
<i>79,093</i>	<i>79,093</i>

<sup>4</sup> This is the original target before the 6,698 additional credits were provided by SFC to support the National Transitions Training Fund and Young Persons' Guarantee